

PRESIDENT'S REPORT



Dear Chapter Members and Guests,

The Chapter Council has worked very hard over the past year. On behalf of the Board of Directors I would like to thank them for their commitment and ongoing contribution.

I am personally committed to enhance the profile of the AIPM for our members and will continue to participate at forums such as the Engineers Expo and corporate gatherings across industries. I am also committed to ensuring students are recognised for their contribution towards the PM profession and promoting to students the benefits of free student membership of AIPM for their ongoing PM growth and development.

It is also with great pleasure that the Board, at its meeting in November approved the AIPM National Conference to be held in Melbourne in 2012. So mark your diaries for National Conference attendance in Darwin in 2010, Queensland in 2011 and Melbourne in 2012.

As I reflect over the past year 2009 has been a very busy and rewarding year for the AIPM and Victorian Chapter.

- The signing of AIPM alliance with the International Project Management Association (IPMA).
- Events held every month from February to December with a first regional event held at Bendigo in July.
- The Vic Chapter has always been the leader in developing new events/SIG's for our members, which is great see other chapters adopting our initiatives resulting in experiences shared at a national level. This year we launched a new SIG - the Project Controls Special Interest Group under the Chairmanship of Mark Ruffell-Hazzel.
- Membership of the Chapter has now reached 2,000 and continues to grow.
- Our largest attendance to date with over 170 delegates at the 2009 Victorian Forum. We are currently finalising our speakers for the 2010 Forum.
- Another successful 2009 PMAA held at Docklands with Leighton Contractors, Vic Roads and Tracey, Brunstrom & Hammond winning the 2009 Victorian Project of the Year. Congratulations must also be extended to Terra Firma Pty Ltd who won the National Change/Organisation Management Category Award for their project on the Geelong Relocation Program – Relocation of the TAC.
- The inaugural presentation of a joint AIPM Victorian Chapter/University student awards to students from RMIT and Victoria University on Tuesday 3 December 2009. Thank you to Professor Richard Thorn (Victoria University) and Professor Paul Battersby (RMIT University) for recognising and rewarding outstanding students in Project Management.

As a trial we have asked one of our student member's of AIPM to prepare an article on their experience in studying Project Management at a University. The first of these articles is from Jerome Miller who has completed his studies in Project Management at RMIT.

A special thank you and congratulations to Leh Simonelli (outgoing Chapter Secretary) who has been appointed as a National Director. Congratulations to Danelle Jones who has been appointed to the position of Secretary on Chapter



Trevor Alex
President/Director AIPM
Victorian Chapter

Council.

Lastly, I would like to thank you for your ongoing support to the AIPM Victorian Chapter. On behalf to the Vic Council I would like to take this opportunity to wish you and your families a safe and Merry Christmas and happy New Year.

See you all in 2010.

HAPPY★NEW★YEAR

VICTORIAN CHAPTER EVENTS OCTOBER – DECEMBER 2009



Trevor Alex with Kathy Kuryl (Tas President) accepting the National Award for Organisation/Change Management on behalf of Terra Firma Victoria

2009 PMAA NATIONAL AWARDS – Tuesday 13 October 2009

The 2009 PMAA National Awards were held in Adelaide at the National Convention Centre on Tuesday 13 October 2009.

Congratulations to the Victorian Project from Terra Firma Pty Ltd in the Organisation/Change Management category which took out the National Award for this category.



PROJECT MANAGEMENT
ACHIEVEMENT AWARDS

Compile a Winning Submission for 2010 and you could be a National Winner! – Tuesday 23 March 2010

Yes, it is time to start planning for 2010 and start thinking about what project you wish to enter at State level.

To assist with your planning, the Victorian Chapter will be conducting an information evening on Compiling a Winning Submission for 2010. **The date for this event is Tuesday 23 March 2010. Enter this date in your calendars now!**

Women in Project Management Breakfast Event – 21 October 2009



'Championing Project Management as a Career in Professional Services'- Presented by: Jane Collyer

Our third and final WiPM breakfast for the year was held at the Mercure Hotel Spring St on 21st of October with guest speaker Jane Collyer sharing her experiences in the financial services arena.

Jane specialises in merger and transition management and was able to share some of her stories from large scale projects and senior roles with Superpartners, Macquarie Bank, Cornerstone Building Society and HSBC. With the success of our 2009 year, there are another three events planned for 2010.

If you'd like more information regarding WiPM or the breakfasts, please contact Danelle Jones on danelle.a.jones@gmail.com or [follow WiPM on LinkedIn](#).



Danelle Jones (Councillor) Trevor Alex (President) Jane Collyer (Presenter) and Olimpia Watkins (Vic Chapter Co-ordinator) at the WIPM Breakfast



Attendees at the WIPM Breakfast



Jane Collyer (Presenter) and Alexa Harris from Superpartners

'Change without Pain' and 'Diplomat or Autocrat? (Project Managers and Leaders with EQ: Why is it useful?)' – 11 November 2009

'Change without Pain' - Presented by Andrew Marty (Managing Director, SACS Consulting)
and

'Diplomat or Autocrat? (Project Managers and Leaders with EQ: Why is it useful?)' – Presented by Shawn Price (Principal Consultant Career Management Systems)



Fiona Park (Councillor), Shawn Price and Andrew Marty (Presenters)



David Kernke (Councillor), Andy Hearn, Leigh Coutie and Howard Mill



Geoff Gravestocks, Lee Hogg and Allan Brown

New Members Night and End of Year Celebrations Event – 3rd December 2009



Members enjoyed a social evening and the presentation of the inaugural joint AIPM Victorian Chapter/University student awards to students from RMIT and Victoria University on Tuesday 3 December 2009.

Congratulations to France Pitt from RMIT University and Christopher Adam from Victoria University on their awards. The AIPM Victorian Chapter wishes you success in your future careers.



Dr Paul Battersby (School of Global Studies, Social Science & Planning RMIT) and France Pitt (RMIT Student winner)



Vinayaga Sarma (VU), Professor Richard Thorn (Head of School Engineering and Science VU), Christopher Adam (VU Student Winner), France Pitt (RMIT Student Winner), Dr Paul Battersby, Danelle Jones (Vic Chapter Secretary) and Trevor Alex (Vic Chapter President)



Danelle Jones (Vic Chapter Secretary), Vinayaga Sarma (VU), Professor Richard Thorn (Head of School Engineering and Science VU), Christopher Adam (Vu Student Winner) and Trevor Alex (Vic Chapter President)

Project Management Professional Development (SIG) Report

PMDG – VIC

Attendance: All are welcome, we encourage experienced Project Managers to share their knowledge and developing Project Managers to research and lead discussions in areas of expertise for the benefit of all. Meeting cost is free.

Location:

CQ University Melbourne,
108 Lonsdale Street
Melbourne 3000

Following on from our last article in the VIC Newsletter we have continued to develop the group with interesting presentations and lively discussions.

Our thanks to CQ University Melbourne, 108 Lonsdale Street, Melbourne, for allowing us to use their theatre.

Please check out our "PM Professional Development Group" page, "PMDG Vic SIG" forum and meetings listed in the Events Calendar of the AIPM WEB site. The meeting minutes and presentations are posted on the forum, I encourage members to review this information and post questions and discussions on topics presented as this will help us all develop outside our normal areas of expertise. Presentations by members and guests are intended to provoke thought and for the consideration of members and are not recommendations of the AIPM.

Links:

The AIPM PMDG Forum can be accessed on the AIPM WEB site (www.aipm.com.au) SIG Page = http://www.aipm.com.au/html/pm_professional_development_group.cfm Events Calendar = http://www.aipm.com.au/html/Calendar_Wizard.cfm Discussion forum (AIPM login required) = <http://www.aipm.com.au/forum/threads.cfm?forumid=E5AE4FDD-E0C0-8E7C-6B422F66D7FF0EC7>

Recent Meetings:

30 September 2009

Guest Speaker: Ivan Watermeyer (Practice Lead for Learning - MetaPm) "Changes to Prince2 in the 2009 refresh as published July 2009"

Ivan began with his purpose of the session being to:

- Share information on the PRINCE2@2009 revision
- Why the method has changed
- How the OGC went about it
- What are the changes (high-level)

Some high level changes were identified such as:

- "More guidance –less instruction"
- Some structural changes
- Stronger focus on Benefits management
- Clearer guidance on Tailoring the method
- More examples
- More emphasis on applying Lessons that were learned and captured on previous projects
- Checklists –checking alignment of a project to PRINCE2
- Significant re-working of the Glossary

Member Presentation / Discussion: Norman Tickner "Engineering & Construction Contracts"

Norman began with a list of topics related to Engineering and Construction contracts to be discussed in the presentation:

- Contract Types and project delivery systems in common use
- Procurement Process
- Forms of Contracts
- Websites of interest



The contract types discussed were:

BOO/BOOT	Design & Construct (D&C)	Alliance
Lump Sum (Fixed Price)	EPC	EPCM
EpCM	PFI / PPP	Unit Price Contract
Cost Plus Contract	Incentive Contract	% of Construction Fee Contract
ECI Contract		



18 November 2009

Guest Speaker: Paul Vartuli (Global TV) - "Project managing the production of a TV show"

Paul gave us a brief background on himself and how he an Accountant became a project manager for Global TV. He then went on to give us a background on the company and the type of work they do.



Paul explained the process they use to setup projects based on the client requirements. An integrated system is used to book staff and resources which coordinates both internal and external staff and equipment. He went on to describe some of the issues that can arise when bidding for popular work at peak times when contract staff and equipment are in high demand.

Member Presentation / Discussion: Genevieve Gilbert - "Managing Projects with Indian Offshore Resources"



David Kernke
Chair – VIC PMDG SIG

Genevieve began with a brief background of her work overseas, in particular her work in Paris where she gained experience working with an outsourced software developer. She suggested a large part of building the relationship is understanding each other's cultural differences and recommended a book "Bow, Kiss or Shake Hands" which summed up the point. In this early experience the French are more likely to say "No" first and then "Yes" while the Indian culture can often be the reverse with an aim to please. So ensuring both sides understand the question is key to achieving the right solution.

Another aspect mentioned was the requirement to manage UP, to manage expectations on delivery time and scope. The MoSCoW method can be a good way to manage scope and schedule:

- M - MUST have this.
- S - SHOULD have this if at all possible.
- C - COULD have this if it does not affect anything else.
- W - WON'T have this time but WOULD like in the future.



Project Management Office (SIG) Report

PMO – VIC

The PMO SIG held its last lunchtime session of the year on 26/11 with a discussion on recovery in a failing PMO. It was a lively session as usual and talk started with a discussion on what was meant by failure before getting into the meat of the topic.

It was felt having a list of topics in advance worked well and so next year's dates have been fixed in the Chapter program, with provisional topics set. These are given below so you can add them to your calendar if they are of interest.

Thursday 4/2	Structuring a PMO
Thursday 25/3	Building a Portfolio
Wednesday 9/6	Evening (AIPM event - charged)
Thursday 13/5	Planning and Scheduling in a PMO
Thursday 24/6	Education and Training for PMOs
Thursday 12/8	IT and Tools for PMOs
Thursday 30/9	Consolidating Risk Management
Thursday 18/11	Governance, Monitoring and Controlling Project Performance
Monday 13/12	Evening - Christmas Drinks

It's been a productive year for the PMO SIG and I'd like to thank all of you that have participated and contributed. A special thanks to Chris, Martin and Astrid from Core Consulting for providing the venue this year.



Gary Yorke
Chair – VIC PMO SIG



We eagerly await the December/January edition of The Project Manager, which is themed around Program Management, with the SIG contributing a number of interesting articles on the subject, in addition to "The Office" column. Hopefully you will find this good holiday reading for those few spare moments between celebrating the festive season, fighting for bargains in the sales, watching the cricket, or just taking a well earned break.

PROJECT MANAGEMENT AROUND THE UNIVERSITIES OF VICTORIA



Hello, my name is Jerome Miller and I am an IT Project Manager who holds a CPPM and Diploma of PM qualifications. In my quest to be a better project manager, I decided to undertake a full time course of study in the Master of Project Management program (MPM) at RMIT in 2009. To do this, I left my existing PM role at Logica Australia based in Box Hill.

I was able to enrol in Semester 1 and I undertook 4 subjects: (1) Research Methods, (2) Risk Management, (3) Managing Project Teams and (4) Project Managers Workshop. The first 3 subjects were held once a week for 3 hours over a 12 weeks period. The last subject was an intensive weekend course. I was exempted Introduction to Project Management and Project Management Techniques for my CPPM and Diploma.

After achieving good results in Semester 1, I took on 6 subjects that were needed to be able to graduate with the MPM degree at the end of 2009. This was the first time a student was allowed to take more than 5 subjects in the history of the RMIT program and the first time a MPM student took elective subjects from the School of Business. The subjects were: (1) Project Management Practice, (2) Procurement and Ethics, (3) Design for Quality, (4) Sustainable Building Materials, (5) Global Business Context and (6) Marketing Management.

The course was very informative and concentrated more on benefits realisations, outcomes, people management, value management, culture and ethics than on the traditional knowledge areas. The only knowledge based subject was Risk Management which gave the subject a very deep examination.

CHAPTER EVENTS 2010



The AIPM Victorian Chapter has already planned some great events for 2010. All events are now on the calendar so enter the dates in your diary now.

For a complete listing of Victorian Events including SIG meetings:

1. Go to the following web address:
http://www.aipm.com.au/html/Calendar_Wizard.cfm
2. Change the year view to 2010
3. Change the Calendar View in the drop down box to Vic

NEW MEMBERS – SEPTEMBER - NOVEMBER 2009

The Victorian Chapter welcomes the following new members:

September 2009:

Anirudh Baddam, Louise Bivens, Brett Bonner, James Chan, Matthew Drayson, Harvey Dunkley, Peter Gallagher, Maria Garriel, AngusGauld, Robinna Mercy Goreraza, Charlotte Harris, Gareth Haydonm, Sean Hickmott, JulianHo, James Holman, Mahboob Hossain, Paul Hunter, Paul Hutton, Arjun Kattepur, Ahmad Kidwai, Don Lake, Alexander Leitch, Despina Makris, Kevin Mangwiwo, Kris Markham, Justin Mayer, Timothy McDonald, Keven Meddings, Bhavesh Modi, Naomi Muturi, Sunil Nadepalli, Carol Nguyen, Kaushal Obadage, Abhimanyu Parasher, Santhana Parthasarathi, Nancy Pavlovic, Bob Peng, Navid Rahmani Mahdiabadi, Parichart Soontornkhajit, Nagy Sorial, Stephen Souproanuck, Anne Stasiak, Minh Ta, Jey Thevaraj, Darren Timms, Michelle Tran, Dennis Trevarthen, Prabath Wickramanayake, Chao Yi, Lizhi Zou

October 2009:

Esaba Ahmed, Nicolette Beets, Gary Biddle, Terence Blythman, Patrick Conway, Adam Emera, Farzad Farimanpour, Tze Shee Fong, Darrylin Galanos, Jim Gerassimou, Jack Green, Hany Hanna, Nathan Headlam, Alicia Herlihy, Lee Hogg, Katelyn Hornby, Anne Howard, Beau Kirk, Peter Kirman, Brendon Kneebone, Ariel Xi Lao, Chen Liang, Petra MacKay, Christopher McBrearty, Basheer Ali Mohamed Anwar, Benjamin Murphy, Neetesh Nambiar, Tuong Huan Nguyen, Evan Ritli, Sheradyn Simmonds, Anand Sobandevu, Gary Stokie, Shashank Surendra, Pierre-Antoine Vigneron, Steven Walsh, Gordon Weir, Howard Williams, Erin Wilson, Alex Zotti

November 2009:

Leidy Alvarado, Alexander Brawn, Shaun Canning, Owen Cheek, Laura Fluck, Deepan Giridharan, Mark Irving, Gilbert Santana, Andrew Sharp, Christian Siegel, Jalal Soufi-Sabbagh, Kylie Soutar, Ivana Stephenson, Lorenzo Strano, Tejas Thacker, Llewellyn Tsang, George Vossos

CERTIFICATION

Congratulations to the following who have received their certification during the months of September – November 2009-

Certified Practising Project Director (CPPD)

Mark Copsey, David Edelweiss, Iain Dow, Arvin Fardsavar, Timothy McDonald, Keven Meddings, Peter McGlone, Christopher McKendry, Darren Nirens, Nicholas Pelham, Michael Phelps, Noel Poon, Rex Rowe, Helena Smith, Robert Sterling, Norman Tickner

Certified Practising Project Manager (CPPM)

Peter Alexopoulos, Kristofer Amato, Allan Blackberry, Andrew Blackman, Michael Bray, Mohamed Cader, Joanne Carroll, James Chan, Alan Connolly, Erwin Doreleijers, Simon Foo, Margaret Germaine, Emily Gray, Michael Hopp, Michael Ilton, Jan Kelly, Jason La Prade, Alexander Leitch, David Markland, Jacqueline Menzies, Damien Morley, Benjamin Murphy, David Mouser, Peter Murray, Dushyantha Panawatta, Nick Patras, Paul Smith, Edward Tiong, Ashley Van Wright, Lakshman Verma, Vanessa Weaver, Howard Williams, Cindy Wong, Adrian Young, Joe Zarafa

3rd annual Contract Selection & Risk for Major Projects Conference
22nd – 24th March 2010 * The Grace Hotel, Sydney

Uncertain market conditions have brought about a shift in contracting practices and greater use of contract models such as Early Contractor Involvement (ECI) and variations of the traditional lump sum contract. The **3rd annual Contract Selection & Risk for Major Projects Conference**, to be held in Sydney from 22nd – 24th March 2010, will scrutinise these contractual arrangements and help you adapt your contracts to current market conditions.

Issues on the agenda include:

- An analysis of the risk factors for various contract models such as **alliance, EPC and D&C contracts**, and where use of the contract is appropriate
- Allocating **roles and responsibilities** of your project delivery team in the contract to **prevent inefficiencies and disputes**
- Matching **liability and indemnity clauses** to each project and adjusting the level of covered required in the contract
- Preventing project delays and cost blowouts through an understanding of **risk and price implications of contract clauses**

Hear from contract specialists such as:

- **Jim Millar**, *Region Commercial Manager, Abigroup*
- **Graham Watt**, *GM – Strategic Support and Business Performance, NSW Department of Services, Technology and Administration*
- **Roger Quick**, *Partner, DLA Phillips Fox*
- **John Dymke**, *Bulk Water Alliance Chief Engineer, ACTEW*
- **Ted Wziontek**, *Group General Manager Development, Transfield Services*
- **Noel Moore**, *Engineering Manager, Thales Australia*
- **Dennis Clark**, *Risk Manager, Downer EDI Rail*

To book your place at the event and for more information, please visit the **3rd annual Contract Selection & Risk for Major Projects Conference** website: www.contractselectionandrisk.com and quote the VIP Code "AIPM-VIC"

VIC CHAPTER OFFICE DURING THE CHRISTMAS & NEW YEAR PERIOD



To all Victorian AIPM Members and families

The Victorian Chapter of the AIPM wishes you a Merry Christmas and wonderful 2010. The Chapter Office will close on Tuesday 23 December 2009 and re-open on Monday 11 January 2010. If you require assistance during the period 4 January to 8 January please contact the AIPM National Support Office on telephone: (02) 8288 8700.

With my best wishes for a safe and restful Christmas and New Year period.

See you in 2010.
Olimpia Watkins
Victorian Chapter Co-ordinator