



Programme Management in UK

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Introduction



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Definition



Project Portfolio Programme

A. A certain way of managing activities to deliver outputs over a specific period and within cost, quality and resource constraints

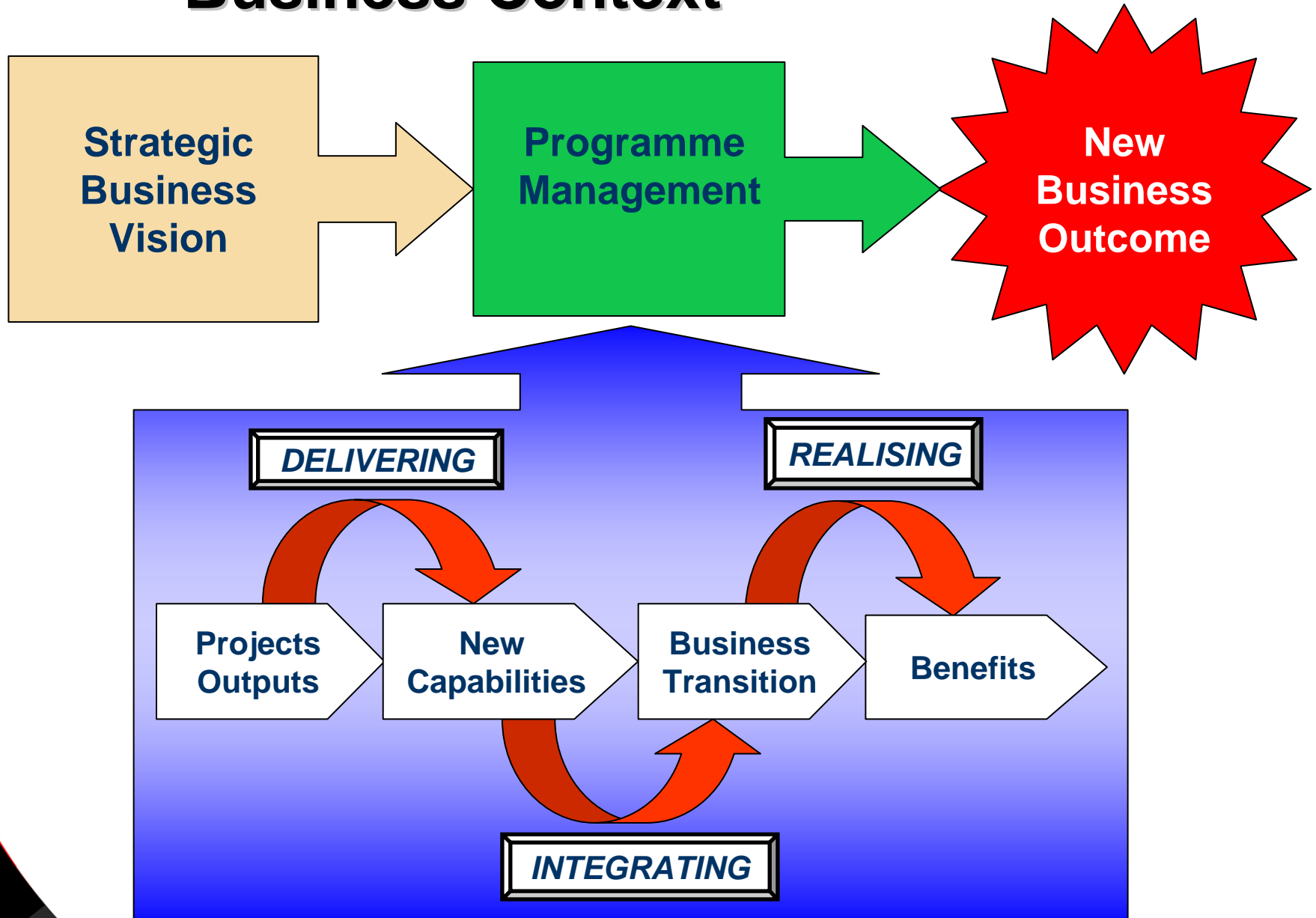
B. The co-ordinated organisation, direction and implementation of a portfolio of projects and activities that together achieve outcomes and realise benefits that are of strategic importance

C. The co-ordination and management of a group of inter dependent projects that enables the effective management of resources to deliver a defined outcome or change



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Business Context



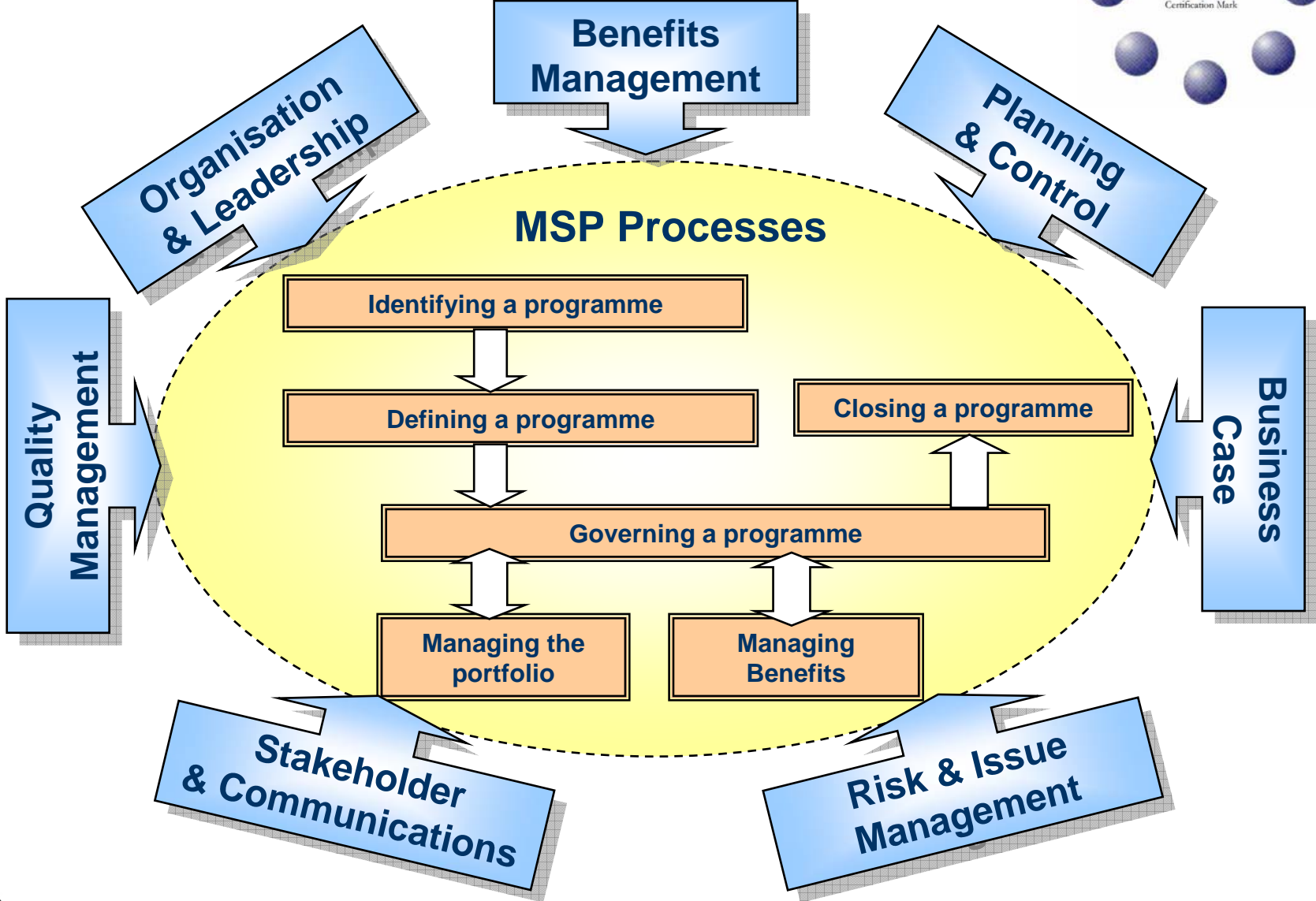
Evolution



- Early 90's – Project Management
- 1995 – PRINCE2
- Mid 90's – Cranfield work on benefits
- 1999 – Managing Successful Programmes (MSP)
- 2003 – MSP second release
- 2007 – MSP third release



Managing Successful Programmes



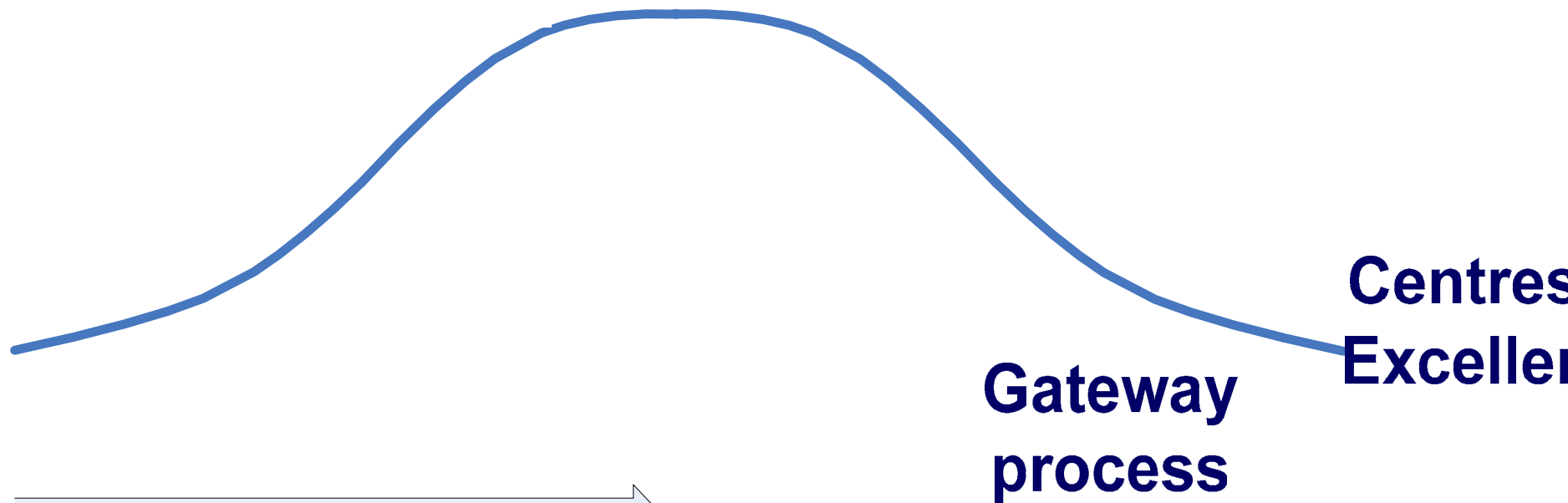
Penetration



- Driven
 - Public Sector
 - Central Government; Local Government
- Adopted
 - Consultancies
 - Regulated Bodies
 - Power; Broadcasting; Telecoms
- Commercial (adoption rate related to governance maturity)
 - Slow - Finance; Banking
 - Fast - Virgin; Orange; Vodaphone



Maturity Cycle



**Major
public
failures**

**OGC
Recognition**



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Volumes



- Interest in programme management has been growing exponentially since 2003
 - 1999-2003: 500 per year (exam registrations)
 - 2003-04: 1000+
 - 2004-05: 3000+
- Who is being trained ?
 - Majority: Pgm Directors, Pgm Mgrs, Proj Mgrs, Pgm Office staff, Consultants
 - Very few Business Change Mgrs



Qualifications



- Foundation – Basic overview
- Intermediate – Theory
- Practitioner – Application to Case Study
- Registered Consultant – Experience based



Status



- Awareness levels now high
- Established language
- Benefits still immature
- Portfolio Management needs more work
- Tools and systems lacking
- Processes and knowledge evolving
- Multi programme environment
- OGC maturity models
- New version 2007



Follow up



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